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NRO REVIEW COM	MPLETED	WASHINGTON, D.C.		25X1
THE NRO COM	PTROLLER	P_1.	January 29, 1968	
MEMO	RANDUM FOR MR. DUCKETT, DIA GENERAL MARTIN, COLONEL HARTLEY	RECTOR OF CIA RECONNAT DIRECTOR PROGRAM A , DIRECTOR PROGRAM D	ISSANCE PROGRAMS	
SUBJ	ECT: Calendar Year 1968 F	inancial Program/Budge	et Cycle	
p ri c des i quer	A schedule of the planned this calendar year is attact year timing of budget and gned to provide more up-to-tial decisions are made, when mating workload on your organizations.	ched. It is significated in the second of th	antly different from actions, and has beer t information as se-	
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Calendar Year 1968 Financial Program/Budget Cycle

- 1. Starting about 1 February 1968, draft guidance for the FY 1969 financial program recommendations from the Program Directors will be developed by the NRO Comptroller and the NRO Staff.
- 2. Starting not later than 1 March, this draft guidance will be reviewed by the DNRO, then issued in final form by mid-March.
- 3. The Program Director submissions will be required by the first week in May. These will be limited to FY 1969, unless a new program, or a "new effort" line item in any program is recommended, in which case applicable FY 1970 thru 1974 estimated costs are to be submitted, in order that the "new effort" proposals can be adequately evaluated.
- 4. During the remainder of May, the submissions will be reviewed and analyzed by the NRO Comptroller, NRO Staff, where appropriate, and summary data will be developed for DNRO review and approval, to be completed about 20 June. By about 25 June, DNRO initial program approvals for FY 1969 will be issued to the Program Directors.
- 5. Guidance for the FY 1970 budget estimate recommendations from the Program Directors will be issued by not later than 15 July, using the FY 1969 initial approvals as a program base. This will call for Program Director recommendations to be submitted by mid-August, with the DNRO recommended FY 1970 budget to be determined by mid-September, for inclusion in the Air Force 1 October budget submission.
- 6. By early October, guidance will be issued to the Program Directors for the submission of FY 1971 thru 1974 estimates, using the DNRO recommended FY 1970 budget as a base, with submissions to be made by early November.
- 7. When the Ex Com determines the President's Budget for FY 1970 during November, the FY1971 thru 1974 associated costs will be finalized by the NRO Comptroller, approved by the DNRO, and fiscal year costs by appropriation will be turned over to the Budget Directorate by mid-December for inclusion in the early-January Five Year Defense Program update.

This schedule represents a significant departure from prior year practices, when submissions were required in May for the ensuing year, budget year, and four succeeding years. Experience has indicated that a major portion of this data was "overtaken by events," as the DNRO initial financial program approvals were determined, then the DNRO budget, then the program for the succeeding four years. Accordingly, the CY 1968 schedule should provide for more logical and timely estimates at each step, and reduce the over-all estimating workload on the Program Directors.

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